BBSRC SCORECARD: DELIVERABLES AND TARGETS, 2009-10

Delivery Plan section	Deliverable	2008-11 Target	Milestones	Progress over 2009-10
Healthy research base: cross-Research Council	Vibrant, internationally competitive multidisciplinary UK research base, capable of delivering a step-change in its economic impact, in: • energy • environmental change • ageing • global security • nanotechnology	<u>Energy</u> • Commit £38M to bring together UK research community and expand capacity in bioenergy, including £20M for bioenergy research initiative • Develop new research centre and flagship bioenergy programme • Significantly increase national capacity and research volume in bioenergy • Explore longer-term alternatives to petrochemicals	• Initiate all first tranche programme grants **(Apr 09)** • Recruit bioenergy champion within bioenergy initiative **(Mar 10)** • Fund relevant research through responsive mode, monitored by Committee chairs **(on-going)** • Specify new strategic priority in this area **(Mar 10)**	
		<u>Environmental change</u> • Commit £22M to this area, including £8M of additional funding • Develop predictive models of how farming systems respond to environmental change • Target funding on basic research to mitigate and adapt to environmental change	• Implement recommendations of 2008 review of research relating to environmental change **(Mar 10)** • Lead £10M multi-funder initiative on research into health of bees and other insect pollinators **(Mar 10)** • Hold scoping workshops to develop other relevant activities **(Mar 10)** • Fund relevant research through responsive mode monitored by Committee chairs **(on-going)**	

Delivery Plan section	Deliverable	2008-11 Target	Milestones	Progress over 2009-10
Healthy research base: cross-Research Council (ctd)	Vibrant, internationally competitive multidisciplinary UK research base, capable of delivering a step-change in its economic impact (ctd)	<u>Ageing</u> • Working through RCUK, commit additional £8M to ageing research including new centres for Lifelong Health and Wellbeing, (LLHW, with MRC and other RCs) • Generate new knowledge of factors that will inform strategies for improving 'healthspan' • Deliver focused and coordinated national research programme into ageing	• Take forward partnering award scheme for collaborative research with USA on biology of ageing **(Mar 10)** • Complete allocation of Phase 2 of LLHW **(Mar 10)** • Commit £2M to phases 2 and 3 (**Mar 11)** • Promote strategically relevant science through priority in responsive mode **(on-going)** • Work with other RCs and charities through UK Age Research Forum, including chairing UKARF ageing portfolio analysis sub-group **(Mar 10)**	
		<u>Global security</u> • Commit £7M on research directly relevant to security (emphasis on animal and plant diseases)	• Allocate funding for joint research programme with DfID and Scottish Government in animal health for international development **(Oct 09)**	

Delivery Plan section	Deliverable	2008-11 Target	Milestones	Progress over 2009-10
Healthy research base: cross-Research Council (ctd)	Vibrant, internationally competitive multidisciplinary UK research base, capable of delivering a step-change in its economic impact (ctd)	• Maintain national capacity in plant disease research	• Ensure relevant institute strategic programme grants stay on target **(Mar 10)**	
		• Maintain national capacity to develop novel diagnostics for animal diseases	• Promote UK co-ordination through the Animal Disease Research Funders' Forum **(on-going)**	
		• Boost global security by helping to alleviate poverty and assure food supply	• Work with DfID and others to undertake agricultural research relevant to international development **(on-going)**	
		<u>Nanotechnology</u> • Invest £5M annually in bio-nanotechnology, including £1M pa to strengthen portfolio, boost science networks and develop industrial partnerships • Further develop crucial linkages between basic research and relevant bioindustries	• Engage in cross-Council nanotechnology programme and fund relevant research through responsive mode monitored by Tools & Resources Strategy Panel **(on-going)** • Work through Bioscience for Industry Panel, responsive mode grants, studentships and Technology Strategy Board **(on-going)**	
	Impact through effective public engagement with UK research base	• Delivery of RCUK Science in Society strategy, including enhanced access to science for young people	• Contribute to development and delivery of RCUK programme and work with Beacons for Public Engagement **(Mar 10)**	
		• Increased impact of public dialogue activities (working with other Councils as appropriate)	• Explore opportunities for public engagement around industrial biotechnology **(Mar 10)**	
			• Respond to recommendations of BBSRC/MRC-commissioned Stem Cell dialogue (Sciencewise) **(Mar 10)**	

Delivery Plan section	Deliverable	2008-11 Target	Milestones	Progress over 2009-10
Healthy research base: cross-Research Council (ctd)	Impact through effective public engagement with UK research base (ctd)	• Increased impact of public dialogue activities (working with other Councils as appropriate) (ctd)	• Develop public engagement programme on bioenergy , focused on work of Bioenergy Centre **(Mar 10)** • With EPSRC take forward public engagement around synthetic biology **(Mar 10)**	
		• Effective system to gather early intelligence on social issues around bioscience research	• Work with Bioscience for Society Strategy Panel to identify emerging scientific and societal issues **(on-going)**	
		• Public better informed about research and empowered to contribute to decisions about its direction	• Work with BSS on priority issues such as public confidence, transparency and accountability **(on-going)** • Lead RCUK Darwin Today public exhibition and events programme **(Dec 09)** • Contribute to RCUK and Science - So What/?So Everything as appropriate **(Mar 10)**	
		• Good practice in public engagement shared across BBSRC institutes and promoted within HEIs	• Develop revised joint communications strategy with BBSRC institutes **(Mar 10)** • Develop and provide new specialist training courses in public engagement for BBSRC-funded researchers **(Mar 10)**	

Delivery Plan section	Deliverable	2008-11 Target	Milestones	Progress over 2009-10
Healthy research base: BBSRC	Vibrant, internationally competitive UK bioscience research base capable of delivering a step-change in its economic impact	<u>General support</u> • Support for investigator-led research to total £237M pa • Increase responsive mode funding by 3% pa over spending review period • Improved capability in identifying and assessing economic impact of basic research	• Maintain substantial responsive mode grants portfolio alongside revised scheme for Longer Larger Grants (LOLAs) **(on-going)** • Expenditure, 2009-10: £178M • Expenditure, 2010-11: £183M • Develop strategy to identify, collect, maintain and manage information on BBSRC-generated economic impact. Identify system and plan for deployment **(Mar 10)**	
		<u>Food security</u> • Develop and lead major programme of research in areas relevant to food security, involving all appropriate funders	• Lead public consultation on strategic roadmap for research in this area • Establish food security as key element in new BBSRC Strategic Plan **(Dec 09)**, and in bid for next Spending Review **(Mar 10)**	
		<u>Systems biology</u> • Total funding of c£115M over spending review period • Embed systems approach in responsive mode, initiatives and institute funding	• Complete mid-term reviews of Phase 2 Systems Biology Centres **(Mar 10)** • Monitor impact of revised BBSRC Committee structure on funding of systems approaches to biology and other multi-disciplinary research **(Mar 10)** • Develop options for additional training, eg summer schools **(Mar 10)** and implement chosen approaches **(Apr 10)**	

Delivery Plan section	Deliverable	2008-11 Target	Milestones	Progress over 2009-10

Healthy research base: BBSRC (ctd)	Vibrant, internationally competitive UK bioscience research base capable of delivering a step-change in its economic impact (ctd)	<u>Tools and Resources (T&R)</u>
		• Overcome bottlenecks in bioimaging, computational analysis, biobased tools and bioanalytical techniques for academic and industrial use
		• Provide regular funding to develop and support databases and biological resources
		• Establish data-sharing culture in BBSRC's research communities
			• Increase T&R funding stream to £12.3M per annum over CSR period **(Mar 11)**
			• Allocate second tranche (c£6.5M) of Bioinformatics and Biological Resources funding under CSR07 **(Mar 10)**
			• Establish networks in areas of unmet need (c£0.7M) **(Mar 10)**
			• Pump-prime technology development and computational approaches via T&R Development Fund and other mechanisms (c£2.25M) **(Mar 10)**
			• Formal launch of The Genome Analysis Centre **(Jun 09)**
			• TGAC:
			  • Complete funding negotiations with local authority for stage 1 **(Mar 10)**
			  • Explore further external funding opportunities **(Mar 10)**
			• Continue to monitor compliance with BBSRC data sharing policy **(on-going)**	

		<u>Other strategic areas</u> • Further develop synthetic biology, building on biomimetic and biomodification approaches • Maintain excellent BBSRC/ MRC interface to ensure translation of underpinning biological research into medical benefit	• Review progress of Synthetic Biology Networks **(Dec 09)** • Fund relevant research through responsive mode, monitored by SAB **(on-going)** • Ensure co-ordination of BBSRC/MRC activities through Steering groups eg Cross-Council Ageing Research **(on-going)** • Provide support to programmes led by MRC, eg Lifelong Health and Wellbeing **(on-going)**	

Delivery Plan section	Deliverable	2008-11 Target	Milestones	Progress over 2009-10
Healthy research base: BBSRC (ctd)	Vibrant, internationally competitive UK bioscience research base capable of delivering a step-change in its economic impact (ctd)	• Further expand UK capability in stem cells research, ensuring further development of the skills base in this area	• Maintain stem cells research as priority area for funding **(on-going)** • Cross-Council group to identify gaps in current grant portfolio **(Mar 10)**	
		• Maintain cross-Funder co-ordination of UK neuroscience research • Further support research and training in reduction, refinement and replacement of animals in research, including investing additional £1.7M in NC3Rs	• With ESRC, promote activities on understanding behaviour **(Mar 10)** • Investment in NC3Rs for 2009-10: c£1M **(Mar 10)** • Promote a harmonised approach across funders to the use of animals in research **(on-going)** • Develop joint activities with NC3Rs to promote the 3Rs **(on-going)** • Co-ordinate and disseminate the activities of the groups supported under the £8m BBSRC animal welfare programme **(on-going)**	

Delivery Plan section	Deliverable	2008-11 Target	Milestones	Progress over 2009-10
Sustainability	National capability and appropriate facilities and infrastructure for UK research base in biosciences and related areas	• All grants to universities based on 80% FEC, with increase in funding of c£80m over spending review period	• Increase FEC expenditure by £30M in 2009-10 for funding of grants and fellowships **(Mar 10)** • Maintain trajectory for proportion of total grants funded under FEC basis to rise to at least 95% by 2011 **(Mar 10)**	
		• Revised governance arrange-ments to be introduced at BBSRC-sponsored institutes	• Implement new governance arrangements at IAH **(May 10)** • Take forward discussions of governance at other institutes for revised models in place or agreed **(Apr 10)**	
		• Single core grants to institutes to be replaced by five-year institute strategic programme grants and institute integration awards	• Complete revised terms and conditions of grants at each institute **(Jun 09)** • Develop effective management systems for ISPGs with Institute Directors and programme leaders **(Mar 10)** • Develop procedures for review of ISPGs and next Institute Assessment Exercise **(Mar 10)**	
		• Provide additional £17.5M resource and capital funding to BBSRC institutes over spending review period	• Allocate tranche of £4M in 2009-10 **(Mar 10)**	
		• Complete world-class facilities at IAH Pirbright by 2012	• Finalise replacement business case (phase 1) **(Apr 09)**	

Delivery Plan section	Deliverable	2008-11 Target	Milestones	Progress over 2009-10
Sustainability (ctd)	National capability and appropriate facilities and infrastructure for UK research base in biosciences and related areas (ctd)	• Develop plans for the future of IAH Compton	• Complete full business case **(Mar 10)**	
		• Complete investment of £57M in new Roslin research centre at University of Edinburgh	• Investment in 2009-10: £30.3M • Implement plans as specified in business case **(Mar 10)**	
		• Invest £14M capital (with Welsh Assembly, EU and HEFCW) in new laboratories at IBERS	• Take forward implementation of IBERS Estates Strategy **(Mar 10)**	
		• Constitute North Wyke as a national facility for sustainable agriculture and land use research	• Transfer North Wyke to RRes **(Apr 09)**	
		• Develop strategic partnership between IFR and University of East Anglia, form major new centre for diet, food and health research	• Lead the Norwich Science and Innovation Partnership to implement the Norwich Science Vision **(Mar 10)** • Agree and implement new governance structures for IFR **(Mar 10)**	
		• Complete improved facilities at BI	• Improved facilities in Biological Support Unit **(Mar 10)** • Investment for 2009-10: £3.5M	

Delivery Plan section	Deliverable	2008-11 Target	Milestones	Progress over 2009-10
Economic impact through collaboration	A step-change in the economic impact of UK bioscience and related research	• Commit c£50M to industrially relevant research over the spending review period, at least £34M of this in partnership with TSB • Of above invest £16M via three Research Technology Clubs (RTCs) in complementary activity with TSB • Develop new RTCs through discussions with the bioindustries and TSB • With EPSRC and TSB test concept of Innovation and Knowledge Centres (IKCs) in the biosciences • Work with TSB in sectors new to the Board, including agri-food	• Commit at least £12M to industrially relevant research, at least £8M to be complementary to, or collaborative with, TSB **(Mar 10)** • Of above, award at least £5M in new grants through existing clubs **(Mar 10)** • Launch new activities in collaboration with business, including eg new clubs, Innovation Platforms, IKCs or collaborative R&D competitions **(Mar 10)** • Monitor progress, with other funders, of IKC established at University of Leeds **(Mar 10)** • Agree way forward for IKC scheme **(Mar 10)** • Work with TSB to develop mechanisms (eg Innovation Platform) for appropriate intervention in sustainable agriculture and food **(Mar 10)** • Build on initial discussions with TSB to develop procedures for evaluating benefits of collaboration **(Mar 10)**	

Delivery Plan section	Deliverable	2008-11 Target	Milestones	Progress over 2009-10
Economic impact through entrepreneur-ship and commercial-isation	A step-change in the economic impact of UK bioscience and related research (ctd)	• Increase number of participants in Biotechnology YES to over 350 pa • Double proof of concept studies via Follow-on Fund to £2.9M pa • Maintain close involvement in RCUK Business Plan Competition	• Continue to increase number of participants in Biotechnology YES competition, including specific regional participation **(Dec 09)** • Award at least £2.5M through Follow-on Fund **(Mar 10)** • Respond to conclusions of forthcoming evaluation of RCUK BPC **(Oct 10)**	
		• Increase number of BBSRC/ RSE Enterprise Fellows supported by 50% awarding 15 new Enterprise Fellowships over the CSR period • Bring high-level expertise of commercial research leaders to the exploitation of BBSRC science	• With RSE award at least 4 new fellowships **(Mar 10)** • Consider extending scheme to other Research Councils **(Mar 10)** • Complete first round of Industrial Impact Fellowships (IIFs), awarding up to 10 fellowships **(Jul 09)** • Review first round of IIF scheme and decide on its continuation **(Mar 10)**	
		• Effect culture change in universities around concept of excellence with impact, demonstrated by: o Increased and more widespread demand for funding through KT schemes o External evaluation of attitudes to be commissioned in 2010 to assess changes from 2007 study	• Complete second Innovator of the Year competition **(Apr 10)** • Complete first round of "Excellence with Impact" awards **(Mar 11)** • Complete survey of exploitation activities via university bio-science departments **(Apr 09)** • Take forward Strategic Partnerships with leading universities **(Mar 10)**	
			• Publish revised EI baseline **(Jun 09)** • Develop EI baseline document in discussion with other Councils **(Mar 10)**	

Delivery Plan section	Deliverable	2008-11 Target	Milestones	Progress over 2009-10
Economic impact through entrepreneur-ship and commercial-isation (ctd)	A step-change in the economic impact of UK bioscience and related research (ctd)	• Enhance EI performance of Institutes and demonstrate outcomes: 10% increase over baseline (figures in Delivery Plan) for joint initiatives with industry, spin-out companies, licensing income and companies incubated on BBSRC Institute sites	• Commission external review of technology transfer activities at institutes. Implement appropriate findings **(Mar 10)** • Complete report on Babraham Institute **(Mar 10)**	
Economic impact through people and knowledge flows	A step-change in the economic impact of UK bioscience and related research (ctd)	• Increase number of Industry Interchange Programme Awards (IIPs) by 50%, awarding 22 new IIPs over CSR period • Explore development of mini-Knowledge Transfer Partnerships alongside KTPs	• Review Industry Interchange Programme and consider extending to other Councils **(Mar 10)** • Continue to monitor develop-ment of KTPs with TSB and promote to BBSRC community as appropriate **(Mar 10)**	
Economic impact through skills and training	A step-change in the economic impact of UK bioscience and related research (ctd)	• All studentships to be funded as flexible 4-year doctoral training grants to cover research excellence and transferable skills	• Current directly funded students to finish by 2010-11 **(Mar 11)**	
		• Ensure BBSRC continues to attract highest calibre candidates to pursue research careers • Increase investment in student-ships to £51.3M pa by 2010-11	• Award 100 undergraduate Vacation Research Bursaries (VRBs) **(Summer 09)** • Allocate 200 undergraduate VRBs for Summer 2010 **(Mar 10)** • Increase PhD minimum stipend to £13,290 **(Oct 09)** • Target for 2009-10: £47M • Target for 2010-11: £51.3M	

Delivery Plan section	Deliverable	2008-11 Target	Milestones	Progress over 2009-10
Economic impact through skills and training (ctd)	A step-change in the economic impact of UK bioscience and related research (ctd)	• Double funding in targeted priority areas to £8M pa in particular in association with BBSRC industry research clubs	• New targeted PhD studentships for Oct 09 start: 70 • Use funding more flexibly to support studentships and other forms of targeted skills support **(Mar 10)**	
		• Award at least 75 CASE studentships pa to major industrial partners • Award at least 45 4-year CASE studentships annually to companies, primarily SMEs • Increase number of PhD students supported to 2,400 pa • Working with RCUK, embed new *Concordat for the career development of researchers* in academic bioscience community	• Total for 2009-10: at least 75 **(Mar 10)** • Work with RDAs to encourage SME involvement **(on-going)** • Target for 2009-10: 2,350 • Promote culture change in employment of postdoctoral researchers through roadshows and other events **(Mar 10)**	

Delivery Plan section	Deliverable	2008-11 Target	Milestones	Progress over 2008-09
Economic impact through skills and training (ctd)	A step-change in the economic impact of UK bioscience and related research (ctd)	• Working with RCUK continue delivery of professional and transferable skills training and career development for PhD students and postdoctoral researchers	• Allocate £3.1M for university generic training for PhDs and postdocs **(Mar 10)** • Invest c£490K in Vitae career development programme (replacing UKGrad) in 2009-10 **(Mar 10)** • With RCUK and industry partners undertake project to demonstrate impact of PhD training **(Mar 10)**	
		• Increase fellowships budget to £10M in 2010-11, supporting portfolio of early career, career development and senior fellowships • Award targeted Professorial fellowships to bring world-class senior scientists to work in Diamond Light Synchrotron • Promote industry/academe exchange through Royal Society Industry Fellowships	• Target fellowships investment 2009-10: £8.9M • Assess proposals and decide awards **(Mar 10)** • On-going promotion of Industry Fellowship competition to BBSRC community **(Mar 10)**	
		• Provide further support for Modular Training for Industry • Promote training and skills in *in vivo* sciences	• Deliver 2 rounds of funding to support Modular Training for Industry **(Mar 10)** • Co-ordinate and disseminate activities within the Integrative mammalian biology initiative **(on-going)**	

Delivery Plan section	Deliverable	2008-11 Target	Milestones	Progress over 2009-10
Impact on public policy	Public policy decisions based on sound scientific evidence	• To make significant contributions to major policy areas through: • cross-Council programmes (bioenergy, LwEC, Ageing) • development of systems/ predictive biology • securing national facilities and capability • boosting bioscience skills and training	• Ensure public policy considerations embedded in work of Bioenergy Centre • Lead £10M multi-funder initiative on research into health of bees and other insect pollinators **(Mar 10)** • Complete allocation of Phase 2 of LLHW **(Mar 10)** • Commit £2M to phases 2 and 3 **(Mar 11)** • Work with sponsored research groups to develop outputs relevant to public policy **(on-going)** • See sustainability section • See EI sections	

Delivery Plan section	Deliverable	2008-11 Target	Milestones	Progress over 2009-10
International	Maintaining UK as world-leaders in biosciences, and securing research, industrial R&D and economic benefits from global scientific activity	<u>Movement of people</u> • Streamlined access of UK researchers to international schemes, with greater harmony across RCUK • Overseas visits to access new skills and facilities for UK researchers funded • Exchanges supported through HFSP and EMBO • UK researchers aware of international opportunities • GSIF and RCUK international strategies implemented • Highest calibre fellows and students attracted	• Continue to implement RCUK International strategy including leading communications work package **(Mar 10)** • Continuation of International Scientific Interchange Scheme (ISIS) **(Mar 10)** • Provide UK subscription with MRC and ensure programmes are of benefit to the UK community **(Mar 10)** • Awareness raising through UKRO, RCUK Offices and by IRU to the BBSRC community **(Mar 10)** • BBSRC input to RCUK International Strategy implementation plan, and input to GSIF activities **(Mar 10)** • Fund workshops and international partnering awards o publish call **(Sep 09)** o allocate awards **(Mar 10)**	
		<u>International collaboration</u> • Effective collaborative activities (workshops, partnerships) funded • UK researchers cofunded with EU and other partners	• Explore opportunities with ERA-Net partners, and strategic bilateral relations especially with EU Member States, USA, Canada, Japan, China, India, Brazil and GSIF Strategy priorities **(Mar 10)** • Work with other Councils to ensure programmes delivered according to agreed strategic plans **(Mar 10)**	

Delivery Plan section	Deliverable	2008-11 Target	Milestones	Progress over 2009-10
International (ctd)	Maintaining UK as world-leaders in biosciences, and securing research, industrial R&D and economic benefits from global scientific activity (ctd)	• Joint research supported through HFSP, ERA-NET, ESF and bilaterally • Enhanced recognition and impact of Research Councils overseas	• Work with other Councils to ensure programmes delivered according to agreed strategic plans **(Mar 10)** • As managing sponsor of UK Research Office, Brussels ensure UKRO continues to meet needs of subscribers and sponsors **(Mar 10)** • Fulfil role as sponsor of RCUK Offices: China, USA, India **(Mar 10)**	
		<u>Global responsibility</u> • Establish closer coordination with DfID, Research Councils and others through UK Collaborative for Developmental Science • Establish cofunding with DfID in key areas, eg animal health res	• Continue to sponsor UKCDS delivering HR to staff **(Mar 10)** • Maintain close links with EU funders via Standing Committee on Agricultural Research Animal Health & Welfare Working Group: explore potential ERA-Net **(Mar 10)** • Finalise joint awards in animal health research **(Mar 10)** (see also p2: Global security)	

Delivery Plan section	Deliverable	2008-11 Target	Milestones	Progress over 2009-01
Efficiency and effectiveness	Effective and efficient BBSRC support for UK bioscience research base	<u>Efficiency savings</u> • Contribute £80.7M to efficiency savings, including: o Reprioritisation of programmes: £34.5M o Reduction of administration costs: £2.2M o Improved assets use: £20M o Increased co-funding: £24M	• Total savings in 2009-10: £24.85M • 2009-10: £7.6M • 2009-10: £0.75M • 2009-10: £1.5M • 2009-10: £15M	
		• Revised investment in Shared Services Centre of £11.3M + £2-3M on internal BBSRC implementation • New target: SSC Ltd. Operating charges of £9.0M	• investment in 2009-10: £8.6M + £2.1M on internal BBSRC implementation • 2009-10 Operating charges of £3M	
		• Deliver £10.8M savings in procurement through SSC	• Savings to start to be accrued in 2009-10	
		• Through RCUK realise efficiency savings in peer review	• Contribute to completion of business case for cross-Council outputs/outcomes collection system **(May 09)** • If approved contribute to development and implementation of system **(Mar 10)**	
		• Implement new governance at BBSRC-sponsored institutes	• See sustainability section	
		• Further efficiency savings through sharing support services with universities	• Consider outcomes of joint IFR/UEA study of efficiency savings from The Operations Centre **(Mar 10)**	
		• Reduced costs and carbon emissions from energy efficiency programme	• Continue energy efficiency programme in light of high energy costs and carbon reduction aims **(on-going)**	

Delivery Plan section	Deliverable	2008-11 Target	Milestones	Progress over 2009-10
Efficiency and effectiveness (ctd)	Effective and efficient BBSRC support for UK bioscience research base (ctd)	• Further implementation of 10-year estates strategy • Funding for estates strategy released through disposal of surplus facilities	• Continue backlog maintenance programme **(on-going)** • See also sustainability section • If market conditions allow, dispose of Houghton Grange to deliver proceeds for capital programme **(Mar 10)**	
		• Further refined Performance Management System, including: o Output metrics agreed across-Councils for DIUS EIRF o System for monitoring progress against Delivery Plan, particularly on economic impact	• Provide output metrics to DIUS **(Jun 09)** • Publish output metrics **(Oct 09)** • Take forward through RCUK PEG 2008-09 workplan **(Mar 10)** • See also EI section	
		• Implement on-going programme of research evaluations (responsive mode, initiatives, schemes) to ensure quality of research outputs and outcomes	2009-10: • Finish IGF and genomics responsive mode evaluation **(Mar 10)** • Complete evaluations of: • BRIC • David Phillips Fellowships • BBSRC strategic reviews • Research Equipment Initiative **(Mar 10)**	
		• Improved methods for assessing economic impact of research funded through grants	• Maintain emphasis on EI in all evaluations **(Mar 10)** • Evaluations of BBSRC EI schemes as required **(Mar 10)**	

Delivery Plan section	Deliverable	2008-11 Target	Milestones	Progress over 2009-10
Efficiency and effectiveness (ctd)	Effective and efficient BBSRC support for UK bioscience research base (ctd	• Development of science strategy and policy to be informed by evidence from evaluations	• Provide outcomes from each evaluation to decision making bodies **(on-going)** • Complete meta-evaluation of responsive mode evaluations **(Mar 10)**	